



Outsourcing Management Functions for the Acquisition of Federal Facilities

National Research Council, Division on Engineering and Physical Sciences, Commission on Engineering and Technical Systems, Board on Infrastructure and the Constructed Environment, Committee on Outsourcing Design and Construction-Related Management Services for Federal Facilities

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In this study outsourcing is defined as the organizational practice of contracting for services from an external entity while retaining control over assets and oversight of the services being outsourced. In the 1980s, a number of factors led to a renewed interest in outsourcing. For private sector organizations, outsourcing was identified as a strategic component of business process reengineering—an effort to streamline an organization and increase its profitability. In the public sector, growing concern about the federal budget deficit, the continuing long-term fiscal crisis of some large cities, and other factors accelerated the use of privatization measures (including outsourcing for services) as a means of increasing the efficiency of government.



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